

SCRUTINY BOARD (NEIGHBOURHOODS AND HOUSING)

Meeting to be held in Civic Hall, Leeds on Wednesday, 11th April, 2007 at 10.00 am

A pre-meeting will take place for ALL Members of the Board in a Committee Room at 9.30 am

MEMBERSHIP

Councillors

J Akhtar - Gipton and Harehills

S Armitage - Crossgates and

Whinmoor

D Atkinson - Bramley and

Stanningley

P Ewens - Hyde Park and

Woodhouse

R Finnigan - Morley North

A Gabriel - Beeston and Holbeck

G Hyde - Killingbeck and

Seacroft

M Phillips - Garforth and

Swillington

R Pryke (Chair) - Burmantofts and

Richmond Hill

M Rafique - Chapel Allerton

D Schofield - Temple Newsam

Please note: Certain or all items on this agenda may be recorded on tape

Hannah Bailey

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AGENDA

Item No	Ward/Equal Opportunities	Item Not Open		Page No
11			AREA DELIVERY PLANS	1 - 26
			The report of the Director of Neighbourhoods and Housing provides an update on District Partnerships and indicates anticipated next steps in partnership working at an area level.	

Agenda Item 11



Originator: Martyn Stenton Tel 50647

Report of the Director of Neighbourhoods and Housing

Neighbourhoods and Housing Scrutiny Committee

Date: April 2007

Subject: Area Delivery Plans

Electoral Wards Affected:	Specific Implications For:
All	Equality and Diversity X
	Community Cohesion X
	Narrowing the Gap x

1.0 PURPOSE OF REPORT

1.1 This report provides an overview of the Area Delivery Plans for 2006/07 and the process for preparing and agreeing the plans for 2007/08.

2.0 BACKGROUND

- 2.1 Scrutiny have received reports previously on Area Management, the Area Delivery Plans and the Area Management Review which is currently underway.
- 2.2 Annually, each Area Committee is required to prepare an Area Delivery Plan for endorsement by the Executive Board after the Council's budgets have been set.
- 2.3 The 10 Area Delivery Plans set out service priorities and improvement strategies for each area based on local priorities and delegated functions (community safety, streetscene and children and young people). The plans also provide a framework for investing Well Being budgets in each of the areas.
- 2.4 Each Area Delivery Plan contains an Area Action Plan. Through these plans the Area Committees are able to address priorities which meet the specific needs and circumstances of their area.

3.0 AREA DELIVERY PLANS 2006/07

3.1 Area Delivery Plans were agreed at each of the Area Committee meetings early in 2006 and then endorsed at Executive Board in the Spring. Appendix 1 highlights the

- priority areas for action for each Area Committee and identifies linkages to Corporate Priorities.
- 3.2 Area Committees receive regular progress reports on their Action Plans and the plans direct how the Committee's resources should be deployed. These are supported by frequent reports to the Committees on Well Being Revenue and Capital Budgets and District Partnership activities.
- 3.3 A system of monitoring performance against actions detailed in the action plans was established and forms part of the quarterly performance reporting process in the Neighbourhoods and Housing Department. The position at the end of Quarter 3 (December 2006) for the plans was:

Progress against Area Delivery Plan targets at the end of Quarter 3 2006/07:

GREEN - Progressing as expected or actions not due to commence until		
later in the year.		
AMBER - Minor delays or issues to address		
RED - Significant delays or issues to address		
WHITE – Not due to start until later in year or no further action to be taken		

QUARTER 3 2006/07									
Area	No of	GREEN		AMBER		RED		WHITE	
Committee	Actions	No.	%	No.	%	No.	%	No.	%
Inner East	56	50	89%	4	7%	2	4%	0	0%
Outer East	67	62	93%	3	4%	2	3%	0	0%
Inner North East	36	30	83%	4	11%	0	0%	2	5%
Outer North East	55	38	69%	13	24%	0	0%	4	7%
Inner North West	69	61	88%	4	6%	2	3%	2	3%
Outer North West	71	55	77%	0	0%	3	4%	13	19%
Inner South	65	57	88%	3	5%	0	0%	5	8%
Outer South	69	52	75%	16	24%	0	0%	1	1%
Inner West	80	78	98%	1	1%	1	1%	0	0%
Outer West	81	66	81%	12	15%	3	4%	0	0%
Total/Average %	649	549	85%	60	9%	13	2%	27	4%

4.0 AREA DELIVERY PLANS 2007/08

- 4.1 Area Delivery Plans for 2007/08 are now being finalised and are being presented to Area Committees in the current cycle of Area Committee meetings which runs until the 20th April. A report is then scheduled to be presented to the Executive Board to seek endorsement for them. A further report to the Executive Board will detail the Area Function Schedules for 2007/08 and these will then be presented to the Area Committees at their first meetings in the new municipal year.
- 4.2 The plans for 2007/08 are being linked to relevant Local Area Agreement outcomes. This should help to strengthen local service improvements and actions within the context of agreed corporate priorities. It will also help improve linkages with the District Partnership action plans and the work of other key local partners.
- 4.3 Once agreed each Area Delivery Plan will:
 - Inform Area Committee decision making particularly concerning the use of the well being budgets;
 - Help to influence City Council services and other partner agencies about the use of resources in the area:
 - Act as a reference point for monitoring the progress and achievement of actions;
 and
 - Inform the work programme for the Area Management team

5. **RECOMMENDATIONS**

Scrutiny Board is asked to:

- 5.1 Note the current position regarding the Area Delivery Plans.
- 5.2 Consider if it wishes to pursue any further scrutiny in relation to Area Delivery Plans as part of its work programme for 2007/08.

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Area Delivery Plans 2006/07 – Delivering Better Outcomes for Local People Across Leeds

Summary of Priorities and Key Actions for the ten Area Committees in Leeds

Further information and the full Area Delivery Plans are available on the internet (<u>www.leeds.gov.uk</u>) or by contacting:

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Better Outcomes for Local People – delivering the Council's Corporate Priorities at an area level through the Area Committee Area Delivery Plans

The Council's **Corporate Plan** 2005 to 2008, sets out key priorities and identifies how we will contribute to delivering the aspirations of the City set out in the '**Vision for Leeds 2004 to 2020**'.

The **Area Delivery Plans** for 2006/07 set out service priorities and improvement strategies for each of the Area Committees. Priorities and specific actions were developed following the compilation of information about each area, the results of local consultation and discussions with ward members and service providers.

All three core Area Committee service areas are reflected in the area priorities: community safety, streetscene and children and young people. Other priorities covering the regeneration of specific priority areas, transport, community facilities, older people and health are included. Better service coordination, community engagement and partnership working are also included, reflecting part of the wider function of the Area Committees.

The sections below summarise the priorities and key actions for each of the Area Committees. They demonstrate how the Council's five strategic service outcomes, along with the organisational priority of 'transforming our services', will be supported at an area level. This is highlighted in the following table:

Corporate Plan Strategic Outcomes 2005 – 2008	Examples of Area Delivery Plan Actions in 2006/07				
All neighbourhoods are safe, clean, green and well maintained	 Dedicated Community Area Service Teams (CAST) to tackle fly tipping hotspots and support community clean-ups and multi-agency operations. High visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens). 				
All communities are thriving and harmonious places where people are happy to live	 Support for the development and implementation of major regeneration programmes. Promoting community cohesion by supporting community based activities. 				
Our children and young people have healthy, safe and successful lives	 Enhanced out of school activities for young people. Assisting schools to offer extended provision and expand their community role. 				
At each stage of life, people are able to live healthy, fulfilling lives	 Support for vulnerable and older people living in their own homes. Enabling improvements to village facilities, parish halls and community centres. 				
Leeds is a highly competitive, international city	Bringing investment into the area and improving links with the private sector.				
Transforming Our Services	 Support to voluntary and community organisations to develop their capacity and the services they provide. Improving Community Centres. 				

Area Committee: Inner East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Neighbourhood Management

- Further development of neighbourhood tasking teams (involving Council, ALMO, Police, Fire Service and other organisations working in given localities) to deal with local problems and issues relating to crime and grime.
- Funding for an intensive environmental enforcement activity in the most deprived parts of the area.
- Increase in the number of neighbourhood wardens to form 3 ward teams of four wardens and a senior warden. This will involve closer working with environmental protection and community safety/ police work.

Community safety

- Continued funding and maintenance for CCTV cameras in East End Park, Cross Green, Seacroft and Bellbrookes (funded through Safer Leeds).
- Employment of a dedicated East Leeds Closure of Rights of Way officer to deal with problem ginnels; both closure and problem solving e.g. in Hovinghams, Dent Street, Kitson Street and others in Seacroft.
- Develop strategies to prevent displacement of crime such as support for Dispersal Orders¹.
- Public reassurance measures, such as removal of graffiti or improved street lighting, identified by tasking teams.

Streetscene

- Education programmes on littering and recycling in Burmantofts.
- Highway improvements linked to other area improvements.
- Support for community-led environmental projects and clean-ups.
- Extended environmental enforcement.
- Environmental projects in co-operation with Groundwork in Lincoln Green.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Neighbourhood Renewal and Regeneration Programmes

Support the development and implementation of major regeneration programmes including East and South East Leeds (EASEL) regeneration initiative, the St James Partnership in Harehills, Gipton 'mixed communities' initiative, two Regional Housing Board funded schemes which will bring in over £12 million investment and the To'gether Partnership in Richmond Hill.

¹ New Powers under the Anti Social Behaviour Act allow local policing teams to move offenders out of an area where they are causing alarm or distress, and those who do not live in that vicinity can be asked to leave and not return within 24 hours.

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Community Facilities

- Employment of a Community Facilities Manager to implement and lead on a Community Facilities strategy to ensure better use of public buildings in the area.
- Support to the St. Theresa's community centre to ensure independent management of the facility.
- Work with the Cross Gates community centre to develop it into an extended school facility.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Children and Young People

- Enhanced programme of activities for younger children.
- Enhanced out of school activities through commissioning from the youth service.
- Commissioning activities from voluntary sector to support priorities identified by the Tasking Teams.
- Intensive action in anti-social behaviour hot spots e.g. South Seacroft, Hovinghams.
- Development of programmes to increase educational achievements of BME children and improve community cohesion (REEMAP).
- Development of environmental projects for young people in danger of getting an Anti-Social Behaviour Order e.g. with Positive Futures and Groundwork.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Community Engagement

- Development of new and support to existing residents/community associations (e.g. Phoenix, Hovinghams).
- Investment in new methods of community engagement e.g. film and radio.
- Organising a series of community events.
- Development of a Community Charter as a means of monitoring the Area Delivery Plan and those functions delegated to the Area Committee at a local level. The Charter will form a local agreement between the Council and its partners to deliver services to an agreed set of standards and will include a commitment from local communities to help the Council and its partners to raise and maintain standards in their neighbourhood.
- Support to voluntary and community organisations to develop their capacity through a small grants scheme.
- Support local forums which cover the whole of the Inner East area, including the facilitation of community consultation on East and South East Leeds (EASEL) regeneration initiative.
- Support Re'new to develop its resident network in Richmond Hill.

Area Committee: Outer East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Neighbourhood Management

- Continuation of Neighbourhood Management 'Tasking Teams' across all 4 Outer East Wards dealing with local problems and issues relating to crime and grime.
- Continued administration of a small grants scheme to support local community groups.

Community Safety

- Continued support and funding for CCTV across Outer East Leeds.
- To provide an additional Neighbourhood Warden resource in partnership with Leeds South East Homes in Swarcliffe.
- Continued involvement and support to successful 'Operation Banrock' activities across the area; with further operations planned in Garforth, Osmondthorpe and Colton.
- Commissioning of Care & Repair to target-harden vulnerable homes.
- Further support to Designated Public Place Orders (DPPO)² to combat Anti Social Behaviour fuelled by alcohol
- A Closure of Rights of Way Officer for East Leeds to deal with problem ginnels in the area.

Streetscene

- Support community clean ups by Parish Councils and other community based groups.
- Halton Moor and Osmondthorpe will be targeted for environmental improvements.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Neighbourhood Renewal and Regeneration Programmes

- Continue to support development and implementation of regeneration programmes including the East and South East Leeds (EASEL) regeneration initiative (includes Halton Moor and Osmondthorpe).
- Work with the Coalfields Trust to access funding to support local projects in former mining communities, in particular a healthy living project led by East Leeds PCT.
- Implement regeneration programmes for 5 District Centres in Outer East Leeds.

Community Facilities

- Development and support to a community facilities strategy to ensure better use of public buildings/facilities. Priorities for 2006/7 include major improvements to the Miners Welfare Hall in Garforth and the Miners Welfare Institute Sports Pavilion in Swillington.
- Support to community managed sports provision in Garforth, Methley and Whinmoor.
- Providing new and updating existing play facilities including a Skate Park in Garforth and an allweather pitch in Whinmoor.

² DPPOs are orders made by local authorities under powers given to them under section 13 of the Criminal Justice and Police Act 2001. These powers make it easier for local authorities to designate places where restrictions on public drinking will apply and are available in areas that have experienced alcohol-related disporter or nuisance. (Together, 2006)

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Children and Young People

- Taking a lead role and sponsorship of an innovative partnership between businesses on Thorpe
 Park and all 5 Outer East High Schools to develop relationships between individual businesses and
 those schools.
- Delivery of a full programme of activities across the area for young people.
- Cricket coaching across the area, delivered by Yorkshire County Cricket Academy.
- Sports coaching culminating in an event for all High Schools in June 2006.
- Fund activities for young people during school holidays.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Streetscene

- Continued support for local garden maintenance scheme for elderly and disabled.
- Continue to fund the Community Area Service Team in East Leeds to target and tackle problems in streetscene hotspot areas.

Community Engagement

- Support to Older Peoples Events Week in October 2006.
- Support for the Garforth Festival drama, art, music, dance and poetry in summer 2006.
- Work with High Schools to produce a sponsored community magazine for Outer East Leeds with "young reporters" from the High Schools.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Community Engagement

- Develop Community Charters for each forum area as a means of monitoring the Area Delivery Plan
 and those functions delegated to the Area Committee at a local level. The Charter will form a local
 agreement between the Council and its partners to deliver services to an agreed set of standards
 and will include a commitment from local communities to help the Council and its partners to raise
 and maintain standards in their neighbourhood.
- Support 7 local forums across the area and work with Parish Councils.
- Development of "e-panels" across the area.
- Older Persons Forum to plan an events week and keep in touch with local services and needs.

Area Committee: Inner North East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Community safety

- Reduce incidents of anti-social behaviour involving young people through targeting detached youth work and developing local projects to provide diversionary activities.
- Support a co-ordinated approach to tackling 'crime and grime' through establishing neighbourhood joint tasking meetings.
- Reduce crime and increase public reassurance through multi-agency Operations and targeted burglary reduction initiatives.
- Reduce crime and anti-social behaviour in ginnels and alleys through improving safety and investigating gating or closure.

Cleaner neighbourhoods

- Provide a dedicated Community Area Service Team for the area to tackle fly tipping hotspots and support community clean ups and multi-agency operations.
- Support environmental awareness initiatives and community involvement through education programmes on litter and recycling in schools and community events.
- Improve the environmental appearance of inner north east by supporting individual environmental improvement projects.
- Support community involvement and capacity through community led clean-up events.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regenerating areas

- Develop and support partnership working to address deprivation issues in the priority neighbourhoods of Beckhill, Chapeltown and Queenshill.
- Develop an Investment Plan and Land use Development Framework for Chapeltown Road.
- Develop regeneration schemes for Oakwood and Meanwood district centres.

Corporate Plan Theme: Our children and young people have healthy, safety and successful lives

Area Priorities and Key Actions for 2006/07:

Children and young people

- Increase and improve projects and activities for young people, especially during holiday periods.
- Support and develop voluntary sector provision through the Youth Development Worker post.
- Support initiatives to improve school attendance and achievement through alternative curriculum provision.
- Increase involvement of young people in decision making through developing youth forums.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Area Priorities and Key Actions for 2006/07:

Partnership working

 Support work to deliver sustainability to the voluntary and community sector through the Grant and Fundraising Advice Worker post.

Corprorate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Community engagement

- Engage with local communities across inner north east through neighbourhood community forums in Chapeltown, Meanwood 7 Estates, Chapel Allerton Village, Gipton Wood, Oakwood, Allerton Grange and Carr Manor.
- Carry out a community buildings audit to increase community groups access to space and make more efficient use of existing facilities.

Area Committee: Outer North East Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Community safety

- Support a co-ordinated approach to tackling crime and grime through a Joint Tasking initiative and targeting resources.
- Address burglary in high risk estates, through community safety awareness events and the distribution of information leaflets.
- Reduce crime and the fear of crime and address anti-social behaviour through multi-agency initiatives, targeting hotspots and the installation of security measures.

Cleaner neighbourhoods

- Support environmental awareness initiatives and community involvement to reduce incidences of fly tipping and pollution.
- Enable environmental improvement works to open spaces around Lingfield Public House.
- Target planned highways maintenance schemes towards greatest need.
- Tackle parking and congestion around schools to reduce traffic congestion and increase road safety.
- Develop a town traffic management study for Wetherby to look at ways to reduce congestion, pedestrian and vehicle conflict, environmental pollution and increased footfall.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regenerating areas

- Undertake the regeneration of identified Priority Areas of Cranmer Bank and Lingfield through partnership working and the development of a Neighbourhood Action Plan to address key challenges in relation to health, education, employment, housing and crime.
- Enable the economic and physical regeneration of town and district centres.

Corporate Plan Theme: Our children and young people have healthy, safety and successful lives

Area Priorities and Key Actions for 2006/07:

Children and young people

- Develop and support the provision of out of school activities for young people.
- Develop activities and sessions with Youth Service and voluntary and community youth organisations.
- Secure on going youth service and young persons provision in Wetherby.
- Deliver targeted holiday schemes.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Area Priorities and Key Actions for 2006/07:

Partnership working

- Develop and support the co-ordination of partnership working to address economic, environmental and social issues in the regeneration of the identified Priority Areas of Cranmer Bank and Lingfield.
- Provide support to community and voluntary groups to access funding opportunities to sustain their services.
- Enable improvements to Village Facilities, Parish Halls and Community Centres.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Community engagement

- Engage with local communities across the area, through forums and action planning events.
- Undertake engagement events in the Priority Neighbourhood area, as part of the development of a Neighbourhood Action Plan to address key challenges in relation to health, education, employment, housing and crime.
- Support and engage with the recently established North East Outer Area Youth Forum.
- Support the establishment of Parish Councils.
- Support the Harewood and Wetherby Town and Parish Council Forum.
- Support the capacity and involvement of local communities and Parish Councils.

Area: Inner North West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Community Safety

- Fund additional policing hours in Headingley to reduce anti social behaviour fuelled by alcohol and support the implementation of the Designated Public Places Order.
- CCTV in hotspot areas through the installation of 2 new, permanent cameras and the use of new mobile CCTV units across the area.
- 4 new pedal cycles for the Neighbourhood Policing Teams to increase their visibility and profile.
- Anti-Climb Paint on 100 properties throughout the area and an alley-gating scheme in the Archery's neighbourhood in Woodhouse.
- Targeted work to increase student awareness of community safety issues during Freshers' Week.

Street-scene

- Partnership working and resource co-ordination with the Police and City Services to tackle graffiti and pursue enforcement action.
- Use of the Community Area Service Team to target and tackle problems in streetscene hotspot areas.
- Increase the provision of litter bins by a further 20 throughout the area.
- Local initiatives to increase recycling, particularly in student areas.
- Improve the streetscape through targeted schemes for grass verges and highways/footpaths across the area.
- Implement more effective and co-ordinated environmental management to tackle issues associated with HMO's and student housing particularly at changeover time through the supply of skips at strategic locations.

Parks & Green Spaces

- New recreational facilities and improvements to green space at Royal Park.
- Improved provision at Woodhouse Moor, including refurbishment of the Bowls Pavilion.
- Provision of a site based gardener at Woodhouse Ridge and Beckett's Park.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regeneration

- Lead delivery and implementation work on the Little London Regeneration plan.
- Develop and implement Neighbourhood Management in the Little London area and other priority neighbourhoods in inner North West Leeds.
- Complete a business case and feasibility work for the Headingley Town & District Centre regeneration project.
- Identify and develop physical improvement plans for key local shopping areas, including Woodsley Road.

• Support developments at key sites such as Kirkstall Forge, Kirkstall Valley Park and the regeneration of the Kirkstall Hill with specific support for the LIFT joint service centre.

Community Centres and Council Asset Management

- Improve community facilities through the development of long term sustainable plans and through the funding of improvements schemes.
- Develop business plans for community centres coming under the control of the Area Committee such as Headingley, Little London, Meanwood, Woodsley Road and Woodhouse to ensure their sustainability.
- Improved lettings and management systems for directly managed community centres.
- Develop plans for surplus buildings such as Headingley Primary School, Leeds Girls High School, and Royal Park Primary School to meet community needs and best value.

Planning and Development and Student Housing Issues

- Employ an Area Community Planning Officer.
- Implement and enforce the 'To Let Boards' initiative.
- Co-ordinate the work of the multi-agency Shared Housing Group to tackle issues relating to HMO's, licensing, nuisance monitoring and the management of students housing.
- Development and implementation of a local design statement/guide.

Community Cohesion

- Promote cohesive communities by developing and promoting a faith and community cohesion forum.
- Develop approaches to intergenerational working in communities.
- Support key community festivals such as the Hyde Park Unity Day and Kirkstall Festival.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Children & Young People

- Procurement of a mobile youth facility in partnership with Outer North West Leeds Area Committee.
- Creation of a balanced programme of activities across the area for the 2006 summer holidays.
- Develop new play facilities at Beckett's Park and Little London.
- Study support sessions at Woodsley Road Community Centre.
- Drugs awareness in three local primary schools through the D:side project.
- Work with partners to offer a wider curriculum linked to study support and development of a Youth Network for the area.
- 'Revizit' which aims to work with 12 young people on referral orders or final warnings to divert them from anti social behaviour and crime.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Partnership Working

- Employ an Area Funding Officer.
- Co-ordinate ward forums, where established.

Area: Outer North West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Community Safety

- Deliver two multi-agency operations to tackle crime & grime in targeted areas.
- High visibility community policing through existing and additional funded Police Community Support Officers.
- A Burglary Reduction Initiative to enable properties in the area to receive a package of target hardening to reduce the number of repeat burglaries.
- Additional policing initiatives through increased police patrols.
- CCTV installation in Otley town centre and continue to support CCTV coverage in Horsforth.

Streetscene

- Targeting of environmental hotspots through the use of the Community Area Service Team.
- Provide skips to community groups for environmental clean up projects.
- Improve awareness of streetscene issues (litter, recycling etc) with young people, schools, community organisations and voluntary groups through a Streetscene Education Awareness Project.
- High visibility enforcement action on litter, parking, A-Boards, advertising etc.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Local Renewal

- Progress a new approach to service improvement for neighbourhoods in areas of most need through the development of neighbourhood management plans which identify and prioritise key neighbourhood service actions around family support, environmental management, improved community safety, improved services for young people and improved access to and use of community facilities.
- Undertake feasibility studies, develop full business cases, implement a programme of consultation and commence work on the Otley Market Square and Yeadon High Street Regeneration Schemes.

Community Centres and Council Asset Management

- Develop business plans for community centres coming under the control of the Area Committee such as Cross Green Youth Centre, Stanhope Drive Youth Centre, Weston Estate Youth Centre and Yeadon Town Hall to ensure they are sustainable.
- Improved lettings and management systems for directly managed community centres.

Planning and Development

- Involvement of local communities through the Area Committee in major developments that impact across the area.
- Assist the development of district, town, village and neighbourhood strategies and design statements.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Children and Young People

- Develop more activities for young people in the area.
- Establish a new mobile youth facility in partnership with the Inner North West Area Committee to increase access to youth services in the area.
- Support the Extended School pilot programme with the Otley family of schools.
- Create a new play and skatepark facility in Micklefield Park.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Partnership Working

- Further develop relationships and improve links with the Parish and Town Councils.
- Work with partners in the North West Leeds District Partnership to improve links and assist with the implementation of the area delivery plan.

Funding and Capacity Building

Provide a small grants scheme for voluntary and community groups.

Transport

- Support the consultation process for the development of Leeds Bradford Airport.
- Assist consultation between local communities and bus and rail service providers in the area.

Area Committee: Inner South Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Improving neighbourhoods in need

- Progress actions in neighbourhoods identified as being in particular need in 05/06 including Cottingley, Normantons/St Luke's, part of Central Middleton estate.
- Develop new action plans to improve neighbourhoods in particular need.

Cleaner neighbourhoods

- Action on environmental crime and grime in targeted places and priority neighbourhoods.
- Carry out and publicise enforcement action on offenders.
- Encourage reuse, recycling and reducing of waste by raising awareness in schools and within neighbourhoods where action is needed most.
- Support community groups to improve the environment e.g. support community clean ups and provide community skips.

Safer neighbourhoods

- Carry out multi-agency initiatives to tackle crime in priority neighbourhoods.
- Action on anti-social behaviour including the Signpost project to work with families and provide diversionary activities for young people.
- Reassure residents with high visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens) particularly in problem areas.
- Measures to help prevent burglary e.g. securing alleyways, sheds and garages, promote a 'no cold callers scheme' and neighbourhood watch.
- Reduce vehicle crime by distributing car security products in hotspot areas.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regenerating Areas

- Support community led regeneration approaches by providing advice, support and encouragement and develop social enterprise initiatives.
- Deliver improved services to tackle crime and grime through Intensive Neighbourhood Management in parts of Beeston Hill, Holbeck, Belle Isle and Middleton.
- Manage the ASPIRE project to link disadvantaged groups to economic opportunities.

Involving Communities

Promote community cohesion by supporting community based activities.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Young People

- Involve more young people in activities through developing youth work networks, improved programmes and youth provision in summer holidays.
- Assist schools to expand the range of vocational courses such as in horticulture, health & social care, construction and business.
- Assist schools to offer extended provision and expand their community role.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Area Priorities and Key Actions for 2006/07:

Improving neighbourhoods in need

 Support vulnerable and older people living in their own homes such as help with gardening and intergenerational work.

Corporate Plan Theme: Leeds is a highly competitive, international city

Area Priorities and Key Actions for 2006/07:

Regenerating Areas

- Continue to support the implementation and development of major capital programmes in South Leeds for example, the delivery of a major scheme of road improvements, the building of a new school (New Bewerley School) and a Health Centre for Beeston Hill.
- Bring investment into the area and improve links with the private sector.
- Develop a 'South Leeds Regeneration Plan'.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Working together

• Work with council services and public, private, voluntary and community sector partners in the South Leeds District Partnership.

Community involvement

- Offer small grants up to £1,000 to local groups.
- Provide effective communication between the Area Committee and the community by supporting and encouraging community led forums, receiving Key Messages from groups and producing and distributing newsletters.
- Develop better use of the community centres we own by assessing and reviewing their use.

Area Committee: Outer South Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Improving neighbourhoods in need

- Complete actions in neighbourhoods identified as being in particular need in 05/06 including: Newlands and Denshaws, Eastleighs and Fairleighs, John O'Gaunts.
- Develop new neighbourhood improvement plans in Springbanks & Moorlands, Northfields and parts of Oulton & Woodlesford.

Safer neighbourhoods

- Carry out multi-agency initiatives to tackle crime in priority areas.
- Action on anti-social behaviour including diversionary activities for young people.
- Reassure residents with high visibility patrols (using mobile CCTV, PCSOs and neighbourhood wardens) particularly in problem areas including town centres.
- Measures to help prevent burglary e.g. securing alleyways, sheds and garages, promote a 'no cold callers scheme' and neighbourhood watch.
- Reduce vehicle crime by distributing car security products in hotspot areas.
- Reduce the risk of violent crime, theft or robbery by providing information to young people and distributing personal alarms to vulnerable groups.
- Address drugs issues with health education for young people and help for drug users.

Cleaner neighbourhoods

- Action on environmental crime and grime in targeted areas.
- Carry out and publicise enforcement action on offenders.
- Encourage reuse, recycling and reduction of waste by raising awareness in schools and within neighbourhoods.
- Support community groups to improve the environment e.g. support community clean ups and provide community skips.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regenerating areas - town centres

- Employ a Town Centre Manager for Morley and Rothwell.
- Better promote and support Morley and Rothwell Town Centres through an action plan which will include an events programme, business database and the dissemination of a Morley visitors leaflet.
- Progress major schemes such as improving Rothwell Marsh Street car park, the Morley Bottoms area and a shop front security scheme in Morley.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Young People

- Involve more young people in activities through developing youth work networks, improved programmes and youth provision in summer holidays.
- Increase the range of facilities for young people e.g. mobile bus and street based provision, teen shelters, health bus, off road biking.
- Assist schools to expand the range of vocational courses such as in horticulture, health & social care, construction and business.
- Assist schools to offer extended provision and expand their community role.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Area Priorities and Key Actions for 2006/07:

Improving Neighbourhoods

 Support vulnerable and older people living in their own homes such as help with gardening and intergenerational work.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Working together

 Work with council services and public, private, voluntary and community sector partners in the South Leeds District Partnership.

Involving communities

- Offer small grants up to £1,000 to local groups.
- Provide effective communication between the Area Committee and the community by supporting and encouraging community led forums, receiving Key Messages from groups and producing and distributing newsletters.
- Promote community cohesion by supporting community based activities.
- Develop better use of the community centres we own by assessing and reviewing their use.

Area Committee: Inner West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Community Safety

- Increased provision of Police Community Safety Officers and Neighbourhood Wardens in hotspot areas (Fairfields, Broadleas, Wythers and Butterbowls / Bawns).
- Deliver initiatives to promote crime prevention and community safety awareness.
- Tackle anti-social behaviour and nuisance involving motorbikes.
- Deliver initiatives to address domestic violence issues.
- Develop an action plan to address hate crime issues.

Street-scene

- Use of the Community Area Service Team to target and tackle problems in streetscene hotspot areas.
- Support education and enforcement initiatives aimed at reducing litter, graffiti and fly tipping.
- Identify new sites to provide recycling facilities.
- Support community clean ups in the most deprived areas and on the Leeds and Liverpool canal.

Parks & Green-spaces

- Work with Armley Common Rights Trust to improve the greenspace under their ownership.
- Encourage interest in the Environment through promotion of West Leeds Country Park and Green Gateways.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regeneration

- Lead delivery and implementation work on the West Leeds Gateway regeneration area.
- Develop and implement the Fairfield Neighbourhood Management Initiative.
- Support conversion of Stanningley Road Fire station into a fire training centre.
- Support Local Area Management Plans for Wyther, New Wortley and Broadleas.
- Complete business case and feasibility work for the Armley and Bramley Town and District Centre schemes.

Community Centres and Council Asset Management

- Make community centres more sustainable throughout the area through improved lettings and management systems and the development of business plans for key directly managed facilities.
- Assist in the development of plans for surplus buildings in the area, to best meet community needs and best value.

Community Cohesion

- Support local events including Armley Fun Day, I Love West Leeds and New Wortley Fun Day.
- Host a community cohesion event.
- Support Armley and Bramley Fora.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Children & Young People

- Deliver targeted work in specific areas identified as crime and anti-social behaviour hotspots.
- Support Community Cohesion work through specific projects aimed at breaking down barriers between BME/majority communities and geographical areas.
- Establish a youth forum for Armley.
- Employ a youth development worker to support and co-ordinate voluntary sector youth provision.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Partnership Working

- Support the work of the District Partnership and its thematic sub-groups particularly in relation to the delivery of the "Strategy for Success" action plan.
- Continue to support Operation Apollo, a multi-agency approach to tackling crime and anti-social behaviour.
- Work with partner agencies to develop and sustain Local Area Management Plans for our target areas.

Area Committee: Outer West Leeds

Corporate Plan Theme: All neighbourhoods are safe, clean, green and well maintained

Area Priorities and Key Actions for 2006/07:

Reducing crime and grime

- Introduce CCTV in Farsley and Farnley.
- Appointment of roving Neighbourhood Wardens in hotspot areas (Farnley/Wortley).
- Target-harden properties through burglary reductions initiatives.
- Support distraction burglary initiatives.
- Continuation of multi-agency crime and grime initiatives targeting hotspot areas (Project Apollo).
- Target problems arising from alcohol abuse in hotspot areas such as Pudsey Town centre.

Improving the environment

- Improve the physical environment of Pudsey Town Centre.
- Develop West Leeds Country Park and Green Gateways including Rodley nature reserve, Calverley Woods and Rodley Canal Towpath.
- Develop an energy conservation project in Farnley and Wortley.
- Develop a local anti-litter campaign.
- Improve gateways into the City with a focus on Thornbury roundabout and Stanningley by Pass.
- Run enforcement action days in town and district centres to decrease illegal car parking and littering.
- Carry out at least one community environmental clean up in each Ward.

Corporate Plan Theme: All communities are thriving and harmonious places where people are happy to live

Area Priorities and Key Actions for 2006/07:

Regeneration

- Secure funding and implement the Pudsey and Farsley Town and District Centre Regeneration Schemes.
- Implement and update the Local Area Management Plan for the Butterbowls and Bawns estate.
- Production of a Farsley Village Design Statement.
- Hold a community festival in Farsley and support the "I Love West Leeds" Festival.
- Develop cross boundary working with Bradford Metropolitan District Council to regenerate the Leeds/Bradford corridor.
- Investigate the development of a Homezone or other environmental improvements in the Swinnow area.
- Engage Leeds Ahead "business brokerage "to provide a link between businesses and local communities.

Corporate Plan Theme: Our children and young people have healthy, safe and successful lives

Area Priorities and Key Actions for 2006/07:

Working with young people

- Siting of Youth Shelter in Hainsworth Park Farsley, once local CCTV provision has been resolved.
- Deliver targeted work in specific areas identified as crime and anti-social behaviour hotspots.
- Support Community Cohesion work through specific projects aimed at breaking down barriers between communities and people from different geographical areas.
- Employ a Youth Development worker to support and co-ordinate voluntary sector youth provision.
- Support extended schools work in the Farnley area.
- Support the Building Schools for the Future programme to improve standards in all Outer West secondary schools.

Corporate Plan Theme: At each stage of life, people are able to live healthy, fulfilling lives

Area Priorities and Key Actions for 2006/07:

Streetscene and Environment

- Support multi-agency crime and grime initiatives targeting hotspot areas Operation Apollo.
- Establish "zero waste" facilities.
- Run enforcement action days in town and district centres to decrease illegal car parking and littering.
- Support the development of a new health centre for Wortley.
- Tackle hot spot areas for fly-tipping, litter and needle dropping, graffiti, fly posting, dog fouling and abandoned vehicles by increasing public awareness of reporting mechanisms.
- Run a local litter campaign to support city wide campaigns.
- Enhance Stanningley By-pass and the Thornbury gateway, including embankment improvements and litter picking.
- Support existing in Bloom campaigns in Calverley and Pudsey.
- Assess and review the provision of public toilets in Farsley, Rodley and Pudsey.

Corporate Plan Theme: Transforming our services

Area Priorities and Key Actions for 2006/07:

Service Co ordination

- Local Area Management Plans will look towards longer term sustainability of neighbourhood management in specific neighbourhoods. The first priority will be the Butterbowls and Bawns estate in Old Farnley.
- The Area Committee will work with West Leeds District Partnerships to implement the "Strategy for Success" action plan.
- Build relationship with Bradford Metropolitan Council to address cross border issues.

Community Engagement

 Increase opportunities for local residents to participate in area management activities and encouragement of better representation from Asian communities.